

Preserving the environment through integrated recovery and disposal.

Introductory No. 4

Resolution No. 4

Introduced by: Mr. Williams

Seconded by: Ms. Freeman

RE: APPROVAL OF ONEIDA-HERKIMER SOLID WASTE MANAGEMENT AUTHORITY MISSION STATEMENT AND PERFORMANCE MEASURE REPORT FOR 2017

WHEREAS, Section 2824-a of the New York State Public Authorities Law requires that the Oneida-Herkimer Solid Waste Management Authority (the "Authority") develop and adopt a Mission Statement and Performance Measures to assist the Authority in evaluating accomplishments of the mission and goals of the Authority; and

WHEREAS, the Authority was required to file a Mission Statement and Performance Measures with the Authorities Budget Office (ABO) on or before March 31, 2011; and

WHEREAS, the Authority adopted its Mission Statement and Performance Measures with adoption of Resolution No. 36 of 2010 and filed as required; and

WHEREAS, the Authority is also required to annually review its Mission Statement and Performance Measures and publish a Measurement Report; and

WHEREAS, the Governance Committee of the Oneida-Herkimer Solid Waste Management Authority has developed the attached Performance Measure Report for 2017 and recommends adoption by the full Board; now, therefore, be it

RESOLVED, that the Oneida-Herkimer Solid Waste Management Authority Board of Directors has reviewed and hereby approves the Authority's current Mission Statement without modifications at this time; and be it further

RESOLVED, that the Oneida-Herkimer Solid Waste Management Authority Board of Directors hereby approves the attached Performance Measure Report for 2017; and be it further

RESOLVED, that the Authority Board of Directors further directs the Secretary of the Board to file and post the Performance Measure Report for 2017 in accordance with the New York State Public Authorities Law.

Adopted by the following vote:

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Absent: Mr. Roberts

Dated: March 19, 2018

AUTHORITY MISSION STATEMENT AND PERFORMANCE MEASURES

The Oneida-Herkimer Solid Waste Management Authority is a New York public benefit corporation which was created by the State Legislature at the request of Oneida and Herkimer Counties by passage of Article 8, Title 13-FF of the New York Public Authority Law on September 1, 1988. The Authority was created to address environmental problems associated with improper solid waste disposal, to develop new facilities and programs for waste reduction and recycling, and to address the lack of long-term disposal capacity for non-recyclable waste.

With this charge and mandatory recycling laws enacted by both Counties, the Authority has developed a regional, comprehensive, integrated system of facilities to serve all the residents, businesses, industries and institutions of the two Counties. This integrated system promotes reduction, maximizes recycling, and provides safe, economical disposal for non-recyclable waste. The Authority owns and operates a Recycling Center, Household Hazardous Waste Collection Facility, Green Waste Composting Facility, Regional Landfill, and three transfer stations. Services include recycling, backyard composting, providing public education, promoting waste reduction and reuse of materials, and school “Go Green” initiatives, full-scale electronics collection and sludge management. The Authority developed the region’s first local solid waste management plan in 1991. The plan included development of the comprehensive integrated solid waste management system. The original plan has been fully implemented. The Authority developed a new 10-year plan to guide the region’s solid waste management through 2020.

The Authority is governed by a 10-member Board of Directors, employs 80 people and has an annual operating budget of approximately \$24 million.

In 2007, the Authority won a landmark case in the United States Supreme Court (*United Haulers v. Oneida-Herkimer*) establishing a national precedent for local public solid waste systems.

The Authority revenue structure is primarily a fee for service system. A system tip fee is charged for all non-recyclable waste delivered to the Authority. These fees cover the majority of expenses in the Authority budget. The Authority receives additional revenue from other sources such as investments, sale of landfill gas, sale of carbon credits, sale of recyclables and grants. The Authority receives no funding from the Counties.

PERFORMANCE MEASURES

- ✓ Implementation of local solid waste management plan including continuous review and application of new technologies.
- ✓ Compliance with all federal and state regulatory requirements.
- ✓ Maintenance of long-term stable rates and prudent fiscal management.
- ✓ 100% compliance with all ABO reporting requirements.
- ✓ Operating with full transparency and good governance.

MISSION STATEMENT

The Authority's mission is the management of the region's solid waste and recyclable material in an environmentally sound, cost-effective, efficient and safe manner. The Authority remains committed to maintaining and enhancing the region's self-reliant integrated solid waste management system while protecting the health, safety and welfare of the region.

2017 PERFORMANCE MEASURE REPORT

PERFORMANCE MEASURE

Implementation of Local Solid Waste Management Plan (LSWMP) including continuous review and application of new technologies for all systems, facilities and processes:

- Based upon the 2016 feasibility study, the Authority issued an RFP for design, procurement and installation of a source-separated organics processing facility.
- Entered into an agreement with RRT for the design, procurement and installation of a source-separated organics processing facility.
- Supported waste reduction through NYS Product Stewardship Council.
- Completed 6th operational year of single stream Recycling Center in Utica.
- Continued to process over 41,890 tons of recyclables at Recycling Center.
- Continued operation of the Landfill Gas (LFG) to Electricity Facility, which utilizes two generators to convert LFG (methane) to electricity. The facility represents a joint venture by the Authority and WMRE (Waste Management Renewable Energy) to provide green energy made from landfill gas to the market.
- Installed 5 new gas collection wells and replaced 6 existing wells at the Regional Landfill (RLF) continuing to advance the active landfill gas collection system which brings the total number of wells to 82.
- On Earth Day, held a pharmaceutical collection day for residents at the Household Hazardous Waste (HHW) facility and collected over 140 pounds of pharmaceuticals.
- Held home composter and rain barrel sale, as well as educational seminars.
- Continued to safely and economically dispose of over 324,119 tons of waste at RLF.
- Continued to process over 8,209 tons of green waste and converted it into marketable compost at Utica Compost Facility.
- Continued to safely dispose of over 60,109 gallons of household hazardous waste from over 13,545 area households at the HHW Facility.
- Recycled 767 tons of electronics and computers.
- Continued implementation of a "Go Green" School Recycling Program that assists teachers, students and staff on the value of recycling, conservation and environmental stewardship.
- Continued to achieve higher than projected waste densities at Regional Landfill through use of GPS technology and compaction equipment, extending the projected life of the Regional Landfill.
- Continued organics (food waste) recovery programs in schools and colleges and continued to accept spent hops from FX Matt Brewery for composting.

PERFORMANCE MEASURE

Compliance with all Federal and State regulatory requirements.

- Maintained compliance with all Facility Permits and Regulations.
- Developed and submitted the following Annual Reports: Eastern Transfer Station, Western Transfer Station, Green Waste Compost Facility, Source-Separated Organic Waste Facility, Waste Transporter, Recycling Center, Planning Unit Recycling Report, Regional Landfill, Webb Transfer Station, two Land Clearing Debris Facilities, Brush Processing Facility, Pallet Processing Facility, Waste Oil, Household Hazardous Waste Facility and Electronic Waste Collection Site per 6NYCRR Part 360 Permits/ Registrations.
- Developed and submitted Title V Air Regulations Compliance Certifications & Emission Statements for RLF.
- Developed and submitted SPDES (stormwater management) Annual Certifications and DMRs for RLF, Utica Complex, and Western Transfer Station in Rome.
- Developed and submitted NYSDEC required Closure Post-Closure Report for Ash Landfill, Rome, NY.
- Developed and submitted NYSDEC required quarterly Operational Water Quality Reports for Regional Landfill, Ava, NY.
- Developed and submitted NYSDEC required State Agency Environmental Audit.
- Conducted NYSDEC required weekly inspections related to RLF SPDES permits.
- Continued employee training in Spill Prevention, Safety, Fire Prevention, Bloodborne Pathogens, etc.

PERFORMANCE MEASURE

Maintenance of long-term stable rates and prudent fiscal management.

- Tipping fees for municipal solid waste, sludge and asbestos were lowered for 2017. Tipping fees remain lower than tipping fees were in 1992.
- Finance Committee tasked Senior Management to prepare an extensive long-term financial plan that projects revenues, expenses, capital purchases and future tipping fees for the next five years.
- The Authority had a \$5,963,522 addition to its net asset position for 2017.
- Authority continued to make yearly deposits to a Landfill Equipment Replacement Fund.
- Authority continued to fund future landfill cell expansions with current tipping fees.
- Authority made all necessary deposits to Landfill Closure Funds as required.
- Authority completed year one of a five-year contract with Fulton County for Processing and Marketing of Recyclables, which generated \$158,235 in additional revenue. The Authority is now processing Oswego, Lewis and Fulton Counties' recyclables. The Authority received \$783,116 in processing fees from these agreements in 2017.
- Continued to market carbon credits generated through destruction of methane at Regional Landfill. The Authority realized \$318,752 in carbon credit revenue for 2017.

- The Authority completed defeasance of the \$3,765,000 outstanding 2007 bonds in April of 2017. The Authority has also reserved \$2,505,000 to defease the 2011 bond issue in 2021.

PERFORMANCE MEASURE

100% compliance with all ABO reporting requirements.

- Authority filed all necessary reports with ABO on time.
- Authority updated its website to reflect all ABO requirements.
- Authority Board of Directors authorized and approved filing of all reports with ABO office.
- All Authority Board Members and Authority Senior management have attended mandatory ABO training.
- Authority staff reviewed all ABO Policy Guidances and reviews issued during the year.
- Operating with full transparency and good governance.
- Board of Directors and Governance Committee reviewed and approved policies including procurement policy, disposition of property, ethics and whistle blower policy.
- Board of Directors and Governance Committee adopted Mission Statement and performance measures.
- All agendas and minutes of committee meetings were posted on the Authority's website .
- Submitted 2018 draft budget to Counties for review and comment.
- Conducted all public hearings required for adoption of budget.
- Submitted adopted budget to the Counties and State-wide officials.
- Finance Committee conducted three meetings during 2017 and reviewed and approved the Authority's Investment Policy.
- Finance & Audit Committees met with the Authority's independent auditors to review the 2016 audit.